



## Health Select Committee

4<sup>th</sup> October 2006

### Report from the Director of Policy & Regeneration

Wards Affected:  
ALL

## NWLH NHS Trust Strategic Reconfiguration Project- Involvement Strategy and Clinical Model

### 1.0 Summary

- 1.1 This item updates members on the current status of the North West London Hospitals NHS Trust Strategic Reconfiguration Project. It provides a copy of the current version of the Draft “clinical model” and the “Involvement and Consultation Strategy for Health Care Changes in Brent and Harrow”.
- 1.2 The report also considers how this committee and the Council should respond to the current consultation.
- 1.3 The committee will receive a presentation on the involvement and consultation strategy from Wendy Smith, Project Lead, North West London Hospitals NHS Trust/ East of England SHA.

### 2.0 Recommendations

- 2.1 That this committee agree and identify how the consultation process fits with its future work programme.
- 2.2 That this committee nominate two members to sit on any future Joint Overview and Scrutiny Committee (JOSC) to allow it to convene promptly, as required.

### 3.0 Detail

- 3.1 *NHS Trust Strategic Reconfiguration Project*  
In January 2005, NW London Hospitals NHS Trust proposed a rebuild and reconfiguration of Northwick Park Hospital. The NHS “*Better Care without*

*Delay*” programme sought to address the need to redesign health services in Harrow and North Brent; which includes the redevelopment of the Northwick Park Hospital site.

3.2 The proposed plan centred on the building of a new hospital towards the rear of the current site to allow for the continued operation of the hospital. The Hospital estate reported a backlog of repairs and maintenance estimated at £50 million. Finances were secured in autumn 2004 to redevelop the site through a Private Finance Initiative (PFI).

3.3 The rebuilding proposals provide an opportunity to reconfigure the services provided from the site in line with the NHS modernisation agenda and similar to BECaD (Brent Emergency Care and Diagnostics) at Central Middlesex Hospital. One outcome of the proposed new service model will be a reduction in the number of beds from 649 to 598 by 2020.

#### **4.0 Clinical Model**

NWLH NHS Trust is preparing to consult on “strategic options” for the future delivery and provision of services. The model outlines current financial and clinical pressures, and the trust’s aims to rationalise and reconfigure capacity between current sites, and between acute and community settings.

4.1 A copy of the latest Draft Clinical Model constitutes **Appendix (A)**.

#### **5.0 Response to Involvement and Consultation Strategy**

5.1 It is envisaged that a round of informal and formal meetings will form part of the trust’s consultation process.

5.2 Formal response and comment on the involvement strategy will be sought at the end of its consultation process, with outcomes and opinions being reflected in the final recommendations forwarded to the programme board.

5.3 A member of the trust’s project team will be designated as a contact point for this committee to enable regular updates and feedback on the process.

5.4 The frequency and nature of such updates will determine this committee’s response.

5.5 A copy of the *Involvement and Consultation Strategy* constitutes **Appendix (B)**. This strategy will be discussed by the Trust’s board on Wednesday 27<sup>th</sup> September.

#### **6.0 Joint Overview and Scrutiny Committee**

6.1 A Joint Health Overview & Scrutiny Committee was established between Harrow, Brent and Ealing Councils in January 2005.

6.2 The Joint Committee was established as a standing committee for an initial period of six months. This Joint Committee sought to assess the adequacy of

the proposed clinical strategy against the needs and expectations of local people and to ensure that the consultation process is suitable to hear the views of all relevant stakeholders.

- 6.3 The proposed consultation on the plans for Northwick Park Hospital was postponed in January 2006, until June, due to:
- the Strategic Health Authority's ongoing review of healthcare in the wider North West London region
  - a need to further test the robustness of the demand and capacity model for Northwick Park Hospital.
  - an assessment of the implications of the Department of Health's white paper "*Our health, our care, our say: a new direction for community services*" (Jan 2006).
  - the consultation on arrangements for a future London SHA.
  - continuing work to develop acute trusts' ability to apply for Foundation Trust status and the parallel exercise to ensure that PCTs are fit for purpose under 'Commissioning a Patient-led NHS'.
- 6.4 As a new Joint Overview & Scrutiny Committee may become necessary in future, it is advisable for this committee to consider nominating two members as its representatives. Previous meetings have been convened at short notice and have required full meetings of this committee for appointment.

**Appendix (A)** "*NWLH NHST Clinical Model Version 1.2*", 7<sup>th</sup> August 2006.

**Appendix (B)** "*Involvement and Consultation Strategy for Health Care Changes in Brent and Harrow*", NWLH NHS Trust, 21<sup>st</sup> September 2006.

### **Contact Officers**

**James Sandy**  
**Policy and Performance Officer**  
**020 8937 1609**  
**james.sandy@brent.gov.uk**